



Odyssean Investment Trust PLC

Q4 2020 Update

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Executive Summary – Q4 2020

NAV growth c.23% over the period



- NAV growth c.23% in the period as markets rose on vaccine news and resolution of US election and Brexit uncertainties
 - NAV Total Return per share +22.6%^{1,2} in the period, slightly exceeding the NSCI +AIM ex IC index ("Comparator") rise of 21.5% ^{2,3}
 - Net cash averaged 6% over the quarter, ending at c.4%
 - FTSE Small Cap ex IT index delivered +30%. NSCI indices and FTSE 250 and FTSE AIM delivered returns in the low 20%s
 - CY2020 NAV Total Return per share of 13.1%, vs Comparator rise of 4.9%. Average net cash 9%

Portfolio

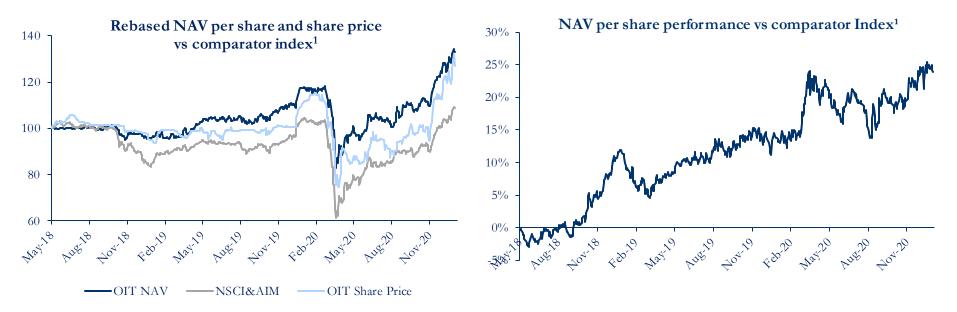
- M&A opportunistic bid approach for Elementis in November, then the second largest holding. We supported the Board's decision not to "open the books". Shares are broadly trading at the level of the approaches. We see considerable medium-term upside from Elementis
- Other trading updates have been universally positive
- One new mid weight holding made in the period Spire Healthcare
- Exits of three "toehold" positions with capital used to increase toehold position in Vectura to mid weight, further top ups of other positions
- Healthcare now accounts for >25% of the portfolio. Focus on reasonably priced special situations in this sector
- Despite the third COVID lockdown, we remain positive on the medium to long term potential from the portfolio companies, and would not be surprised to see further M&A activity amongst portfolio companies during 2021
- OIT's shares ended the period trading at c.1% discount to NAV of 130.6p^{1,2}
- Announcement of proposed change in OIT's investment policies and enhanced ESG investment approach

Performance update



NAV growth c.22.6% in quarter. Rolling 12m relative performance >+8%

Performance			%		
	Q4-20	CY20	CY19	Inception to Dec-18	Since inception
NAV Total Return Per Share ¹	+22.6%	+13.1%	+22.0%	-3.7%	+32.8%
Share price return ³	+29.6%	+14.2%	+17.7%	-4.0%	+29.0%
NSCI + AIM ex IC Total Return ³	+21.5%	+4.9%	+22.2%	-15.0%	+9.0%
Average cash balance ²	6%	9%	17%	65%	26%



As at 31st December 2020. Performance measured from COB 1/5/18, share performance since inception assumes IPO price of 100p. Source: ¹Link Asset Services, Bloomberg, Odyssean Capital; Numis Smaller Companies plus AIM ex Investment Companies Total Return Index. Rebased to start NAV ² Link Asset Services, Odyssean Capital ³ Bloomberg. YTD – Year to Date; LTM = Last 12 months. Past performance is no guarantee of future performance and the value of investments can go up and down

Performance drivers in Q4

Key stock contributors



Largest positive contributors

ELEMENTIS

- In November Elementis received a bid approach from US peer – we viewed this as undervaluing the group and engaged with management as they rejected the approach
- COVID recovery and self-help actions should drive a rapid growth in earnings and debt levels should fall markedly over the next few years from strong cash generation



- A positive H1 trading update showed that NCC navigated COVID well and expected trading to be at the top end of market expectations
- 'triple upside' potential from current levels, recovery from COVID, self help actions on margins and strong long term organic growth driven by the increasing corporate focus on cyber risks



- A positive trading update showing impressive margin expansion and strong organic growth saw shares run well in Q4
- The business operates in long term, ESG driven secular growth drivers, with further self help potential and upside from bolt-on M&A (as demonstrated by its recent acquisition)

Flat performers / Largest negative contributors



- Clinigen shares were broadly flat through a period with limited news flow aside from a brief 'in-line' AGM statement
- The group is well positioned to reduce leverage through strong cash generation, should see some COVID recovery in the near term, and has material medium term upside catalysts from recently acquired products. The company's rating is low in absolute and relative terms



- The take over of SDL by RWS completed in November with our SDL holding converting to RWS shares RWS shares drifted marginally down through the period as the registers merged
- RWS FY20 results were in-line with expectations, with FY21 starting strongly. The company has indicated that there is considerable upside to initial guidance on the benefits of the merger



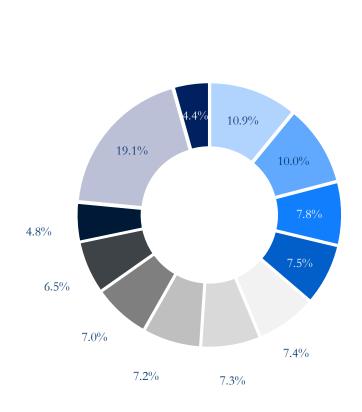
- Shares were weak through Q4 on limited news flow. A trading update flagged expectations for full year were in line with expectations
- Devro's rating is extremely modest, with the market seemingly discounting ongoing self-help actions, strong cash generation and potential for revenue growth to improve post COVID

Portfolio

High conviction portfolio





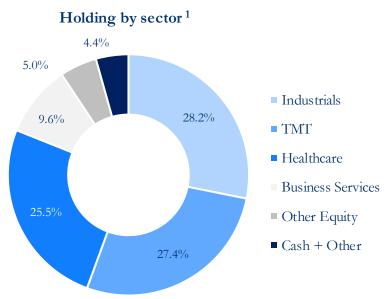


- RWS
- Elementis
- NCC
- Chemring
- Flowtech
- Volution
- Clinigen
- Benchmark
- Vectura
- Spire
- Other Equity
- Cash + Other

- Top 10 holdings account for 77% of NAV
- RWS holding is as a result of the takeover of SDL
- Three of top ten holdings added since 30th March 2020
- Vectura is a longstanding holding. Position tripled in Q4 as shares seemingly failed to price in material positive news flow
- Spire is a new investment initiated in September 2020
- B2B media investments Euromoney and Wilmington are narrowly outside of the Top 10 investments

Portfolio

Focused on our core sectors and core market cap range





- Profits have been taken on Technology holdings; B2B media accounts for >8% points of TMT sector
- Lowest cash balance since IPO

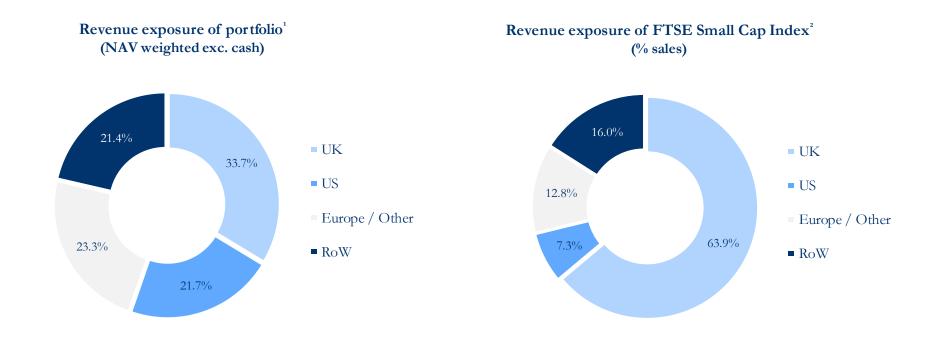


- 75% of invested exposure in core target market cap range of £100m-£1bn
- Average market cap has moved up a little due to strong performances of shares rather than a style/size shift
- Largest holding >£1bn is RWS (c.11%) which is due to the takeover of SDL

Portfolio



Portfolio has higher proportion of international earnings than the FTSE Small Cap



- Investing in UK smaller companies does not have to mean investing in the UK economy
- OIT's portfolio overweight international revenues and underweight UK vs FTSE Small Cap
- Little change in underlying FX exposure during quarter, despite £15m gross purchases

Top 10 holdings summary

Niche market leaders. Often with international operations

Holding	Activity	Market position
F RWS	Translation services and software	Global market leader
ELEMENTIS	Speciality chemicals	Global market leader with highest quality talc and highest quality hectorite US market leader in chromium chemicals
ncc group	Software escrow services and cyber security	Dominant UK market leader in escrow. Strong US position Leading independent cyber security services provider
Chemring Group	Niche defence products and services	Global market leader in specialist countermeasures and niche detection technologies A UK market leader in niche defence-related cyber security
FLUIDPOWER	Fluid power component distribution	Clear UK market leader
<pre> volution group </pre>	Extractor fans and ventilation systems	Market leader in UK, Nordic Australia and New Zealand
CLINIGEN GROUP PLC	Niche pharma services and products	Global market leader in Managed Access Programmes for unlicensed drugs
Benchmark*	Products and services to aquaculture market	Global market leader in Salmon genetics. Global market leader in specialist aquaculture nutrition. Global market leader in next generation sea lice treatment
VECTURA	Development and manufacture of inhaled drugs and devices	Global market leader
Spire Healthcare	Owner and operator of private hospitals in the UK	UK market leader – clear leader outside of the M25. Many sites are freehold

Source: Views and opinions of Odyssean Capital

Our views on growth and self-help potential amongst top 10



Many of top holdings have recovery and self-help potential to augment growth

Holding	Long term organic growth	COVID recovery potential	Self-help/engagement opportunities
F RWS	GDP+	Recovery of patent translation (IP services) business and delivery of delayed contracts in other divisions	Integration of SDL, delivery of synergies and efficiencies. Further M&A
ELEMENTIS	GDP + a little	Material as industrial cycle recovers and personal care destocking ends	Plant footprint optimisation; more higher value add products; invest in salesforce
ncc group [®]	GDP++ in cyber	Return of demand from consumer facing customers	Back office systems; utilisation; mix shift to higher value add services
Chemring	GDP+ Programmes of Record & cyber	Limited with business not materially impacted by COVID	Capex to continue to improve automation and productivity
FLUIDPOWER	GDP	End market recovery & market share gain from smaller competitors	Integration of past M&A and delivery of synergies. Digital strategy
volution	GDP+	Recovery of end demand in new build and RMI	Largely delivered following initiatives in 2018/2019. Scope for accretive M&A
CLINIGEN Group Plc	GDP+	Return to normality in clinical trials drives CTS division, backlog of cancer treatments supports demand for commercial medicine products	Cashflow to reduce debt; back and mid office system investment. New COO appointed. Reduce complexity
Benchmark®	GDP+	Recovery in shrimp market to improve nutrition business	Reorganisation largely complete. BMK08 approval and Cleantreat commercialisation
VECTURA	GDP+	Limited with business not materially impacted by COVID	Cost reduction in Swiss operation. Lyon manufacturing site. Grow CDMO business. Balance sheet efficiency
Spire Healthcare	GDP+?	Significant due to backlog of procedures	Improve predictability. Digital transition/group efficiency through harmonised practices

Source: Views and opinions of Odyssean Capital

Portfolio development over the period

We remain excited by potential in the portfolio



- Portfolio companies continue to trade well and we are optimistic for their medium and long term prospects
- Many have given updates ahead of expectations from earlier in the pandemic, with some evidence of demand returning
 - Pleasingly, no portfolio companies have had to raise equity to strengthen balance sheets and we continue to not expect any future such raises
- One new holding in Q4, and three exits
 - New, mid weight position built in Spire Healthcare (see included case study)
 - Exits of smaller holdings where investment thesis has played out or we have less conviction e.g. Idox
 - Capital redeployed into existing holdings where we have higher conviction
 - Additional rebalancing of some better performing holdings in late December
- Significant increase in exposure to the healthcare sector, driven by active buying and relative performance
 - Four holdings, all in top 10, now account for >25% of NAV highest healthcare exposure since IPO
 - Positions are all special situations, and not overt beneficiaries of COVID (i.e. do not provide COVID testing services or derive material revenue from products to treat COVID)
 - Healthcare sector appears to have de-rated in absolute terms during Q4 see outlook section
- Closing net cash position in December 2020 of c.4%

Investment Case Study – New Investment: Spire Healthcare

Company overview



Background¹



Market Cap: £620m Enterprise Value: £960m Sector: Healthcare % NAV: 4.8%

- Spire is a leading independent healthcare provider in the UK operating 39 private hospitals. The group serves a mix of payor types across insured; self-pay; and NHS patients
- We initially reviewed Spire as an investment in 2018, but our interest grew significantly in mid 2020 as we understood the significant opportunity for the business emerging from the COVID pandemic, and the self-help potential under a new leadership team
- From March 2020, UK private healthcare providers had their capacity reserved by the government, on a cost coverage basis, to support the response to the pandemic the businesses effectively put into 'deep freeze'
- Emerging from the pandemic, the private sector will return to performing commercial, elective work and will be key in clearing the significant back log of procedures (both NHS and private) that have grown 2x-3x through the crisis. Drives a multi-year tail wind of strong, visible demand for the sector
- Spire's refreshed management team are well placed to benefit from the return to a more 'normal' market and drive efficiencies through digitisation and best practice sharing across the group

Investment Case

Quality

- Market leader with unique footprint of facilities many fully owned
- Strong reputation with patients and consultants best in dass care quality ratings
- High quality management team put in place over past 3 years

Static Valuation

- Position built at c0.5x price to book (largely tangible assets)
- Entry below historic bid approaches and below likely LBO value

Dynamic Valuation

- Backlog of COVID delayed proædures supports strong revenue recovery
- Improved revenue visibility supports higher utilisations, alongside self help actions on digitisation drives margin opportunity

Engagement

- Investor relations Opportunity to relaunch story and generate more exposure for new management team
- Margins Support initiatives to drive digitisation and best practice sharing
- ESG Support ongoing focus on care quality and key staff metrics

1. Source: Factset As at 31 December 2020

Investment Case Study – Further Investment: Vectura

Company overview



Background¹



Market Cap: £740m Enterprise Value: £690m Sector: Healthcare % NAV: 6.5%

- Vectura is a leading developer of inhaled drugs with world leading IP in formulation of drugs for inhaled usage and inhaled drug delivery devices – a highly specialised field with significant barriers to entry
- We initially built a small stake in Vectura in 2018, attracted by the quality of IP, significant self-help potential through cost reduction and trading at a material discount to our view of SOTP value
- Following a period of significant management change and strategic refocusing of the business, our confidence in the investment case has grown and we more than tripled our position through Q4 2020
- Vectura has been through a management and strategy refresh and has seen a number of positive events in the past year which we don't believe are reflected in the current valuation
- We believe the group is well placed to accelerate growth and increase revenue quality through its pivot towards CDMO revenues, the recent regulatory approval of generic Advair (a key new product) adds a potentially material new profit stream and positive outcome on litigation expected to deliver material cash return to the group
- The potential investment returns appear to be skewed asymmetrically to the upside, with some exciting upside if the company is valued similarly to peers or subject to M&A

Investment Case

Quality

- · Unique IP in respiratory medicine, with hard to replicate track record
- Cash generative in market products and strong balance sheet
- · New team in place with strong CDMO background

Static Valuation

- Position built at a discount to our view of SOTP value
- · Trading significantly below CDMO peers, with PE very active in the market
- Recent bid by Large Cap PE player EQT for Recipharm (latter bought our portfolio company Consort Medical plc in 2019) implies significant upside potential from M&A

Dynamic Valuation

- Launch of Generic Advair and delivery of new CDMO strategy accelerate growth
- Margin improvement through rationalisation of R&D spend
- Strong cash generation alongside expected significant litigation proceeds

Engagement

- Investor relations Significant opportunity to better market revised strategy, register underweight more growth focused investors
- Capital allocation Cash on balance sheet likely to grow requiring focus on discipline in any capital plans
- ESG Focus on product quality/safety reporting

1. Source: Factset As at 31 December 2020

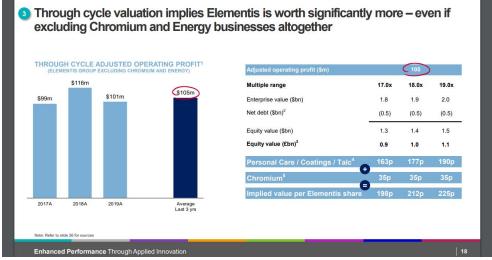
ESG - Corporate engagement – bid approach for Elementis



We supported the Board's rejection of the offers by Mineral Technologies

- A bid approach was not unexpected (we had flagged Elementis in Moneyweek articles in June and September 2020 as being grossly mispriced by the market)
- Engaged with Board and Broker verbally and via email to communicate that
 - We felt that all of the proposed offers tabled by Mineral Technologies (107p, 117p, 130p) materially undervalued the business
 - Were an acceptable bid not to materialise, the Board had an onus to ensure that a) the operational efficiency initiatives and free cash generation were delivered and b) the gap between the share price and fair value for the company and its assets would progressively close over the medium term
 - We did not disagree with the Board's clear view of near term valuation potential (see attached slide). NB: this compares with OIT's average in-price of 62p on shares purchased between March and September 2020
- Provided there is reasonable end market recovery, benign equity markets and the management executes, a share price of 165p-200p seems very possible in the medium term





ESG - Portfolio company voting record over Q4



Comment

Number of meetings	3
Number of resolutions	52
Number voted	52
Voted with management	47
Voted against management	5 - Authority to allot shares >10% of issued share capital where there is no immediate need to do so - Issuance of >10% of share capital without pre-emption rights

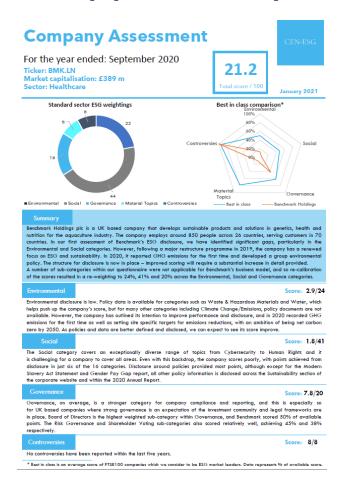
ESG – progress on investment policy and engagement



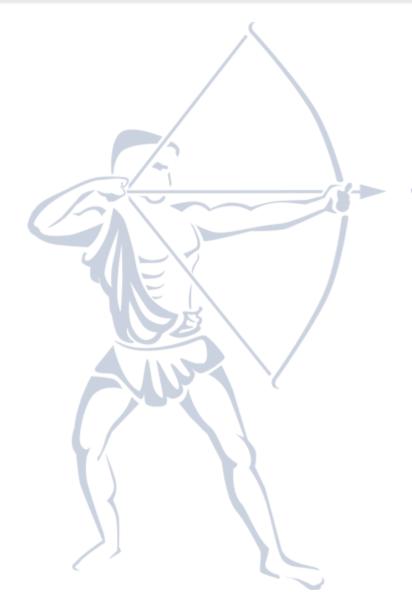
- More detail on the proposed changes to the investment policy, and integration of ESG into our investment process and engagement can be found on the OIT website
- Investment policy change
 - General meeting 11th January 2021 to formalise investment restrictions

- ESG related research/due diligence of existing portfolio
 - Third party ESG Company Assessments completed on majority of the portfolio. We are digesting these detailed reports
 - Whole portfolio assessment will be completed by mid January 2021
 - Engagement process has started with portfolio companies.
 Initiative has been broadly well received
- We will report on scoring progress as companies update their Annual Reports

Example portfolio ESG review report







Outlook & Data

Outlook



After a very strong Q4, we remain optimistic about the prospects for long term NAV growth

Overall market conditions

- UK market has lagged international peers for some time. The removal of Brexit uncertainty and with vaccines offering a potential end to the COVID crisis suggests potential for strong medium to long-term returns from current levels
- Despite this, virus driven market and individual stock volatility is likely to be high in the short-term. This may lead to more pricing anomalies, which we hope to exploit

Opportunities & reasons to be positive

- Despite strong recent performance UK equity market, excluding high growth companies, is undervalued
- Progress on roll out of COVID vaccines offers path out of pandemic towards a return to normality
- Fiscal and monetary policy likely to remain supportive for longer to manage impact of the disease
- Political uncertainty removed through Brexit deal and US election resolution. Caveat: EU's bureaucratic vaccine response, and any perceived success of Brexit, risk destabilising the bloc. Could be positive or negative for UK
- M&A returning potential for our portfolio to be an ongoing beneficiary of this

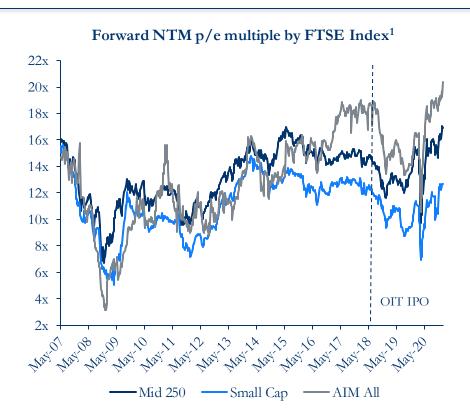
Risks & reasons to be cautious

- Third COVID spike is continuing with lockdown in UK potentially prolonged
- Uncertain medium & long term changes to economy and consumer buying patterns in a post COVID world
- Equity markets, especially highly rated growth stocks, are expensive and dependent on monetary policy remaining extremely benign

Ceteris paribus, there seems more value among full list companies

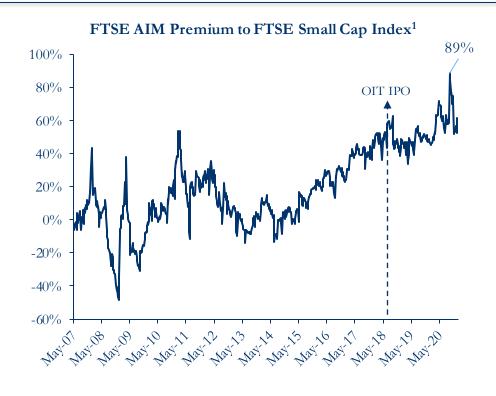


We continue to avoid less liquid "business relief favourites" trading on AIM



Average ex resources and financials²

	FY 21 p/e	eps growth FY20-21
FTSE Small Cap	14.1x	16.7%
FTSE AIM	25.0x	23.3%



Median²

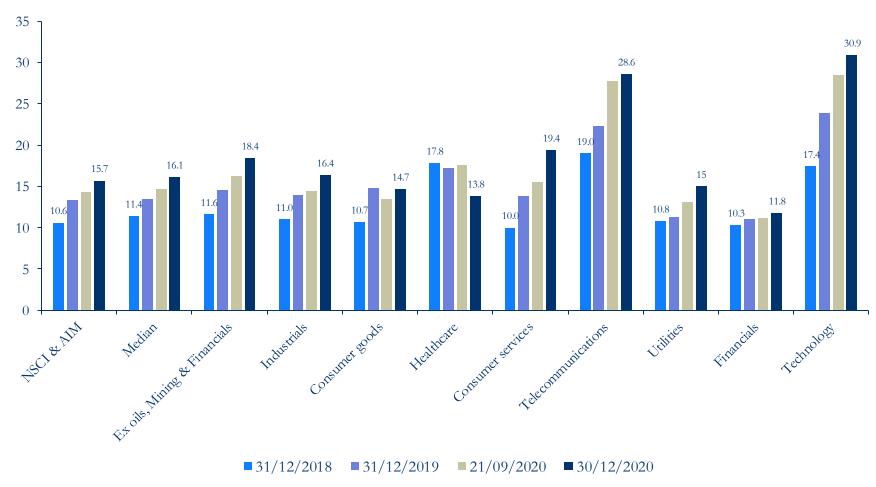
	FY 21 p/e	eps growth FY20-21
FTSE Small Cap	14.0x	22.0%
FTSE AIM	19.0x	20.2%

NSCI + AIM ex IT sector ratings





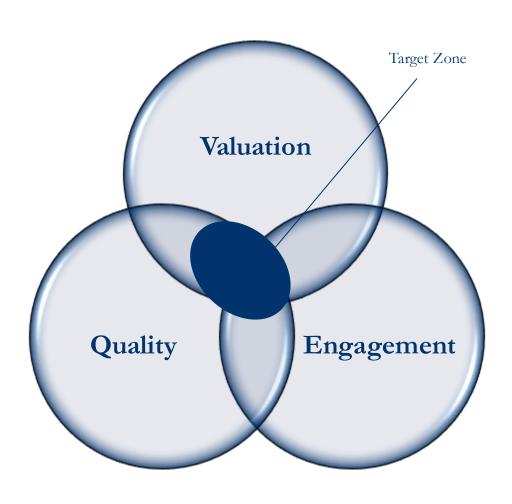
Forward next 12 months PE ratio ex-loss makers¹



Investment strategy

Based on 3 pillars: Valuation, Quality and Engagement





Valuation

- Invest at a significant discount to owners valuation
- Look for businesses with multiple drivers of equity value growth
- "Make money"

Quality

- Strict quality overlay to complement value focus
- "Good companies"
- Limit downside

Engagement

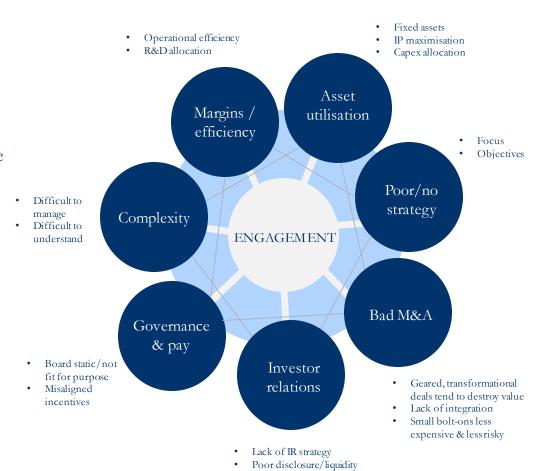
- Seek out "self-help" situations
- Integrated
- Proactive not reactive
- Tend to engage anyway as a Top 5 shareholder

Corporate Engagement

Goal to augment returns from stock selection



- We use engagement to create, defend or recover value and to deliver differentiated returns
- The investment team has more than 15 years experience engaging with smaller companies
- Historic focus on governance/financialperformance/IR.
 Plan to extend this to environmental and social issues where appropriate
- Scope for engagement and plan is identified prior to investment
- Our principles
 - Not "messianic" first objective is to make money
 - We do not invest using negative screens
 - Aim to see companies improve during our period of ownership
 - Engage in private, with other stakeholders
 - Aim for "win-win"



Sectors we focus on

We focus on four key sectors we know well



- We believe the best investment decisions are made from a base of knowledge and experience
- We focus on sectors where the team has expertise and where we have successfully made money
- Our core sector focus is driven by our investment approach
 - TMT: software managed services and niche electronics
 - Services: Higher value-add "white collar" and tech enabled services
 - Healthcare: Services, not speculative pharma/biotech
 - Industrials: Niche, high IP products
- Companies with the following characteristics best suit our investment approach:
 - Low cyclicality
 - B2B focus
 - High/improving ROCE/cash margins
 - In-house sector expertise

Odyssean: view of main sectors

	Low cyclicality	B2B focus	High ROCE/cash margins	Sector expertise
TMT	•	•	•	•
Services	•	•	•	•
Healthcare	•	•	•	•
Industrials	•	•	•	•
Financials	•	•	•	•
Consumer	•	0	•	•
Property	•	•	•	•
Resources	0	•	O	0

Sectors we focus on

Portfolio construction



Our strategy is more similar to Private Equity than other Public Equity funds

	Typical Long Only	Odyssean Strategy	Typical Private Equity
Number of positions	50-100	Up to 25	10-15
Typical position size	1%	3-8% at cost, max 20%	10%
Typical holding period	Variable	3-5 years	3-5 years
Due diligence	Light to Medium	Medium to High	High/Forensic
Typical target ownership	0.5-3%	2-20%	Majority/Supermajority
Sectors	Own most/All	Focus on a few	Focus on a few
Control	No control	Influencing stake	Full control
Approach to risk	Diversification & tracking error	Focus & due diligence	Focus & due diligence
Investment mindset	Outperform index	Absolute return	Absolute return
Engagement	Negligible	Medium/High	Medium/High
Typical cash balance	0-5%	8-12%	n/a

Odyssean Investment Trust - key company facts



NAV	£115m
Shares in issue	87,982,211
Domicile	UK Full listing, London Stock Exchange
Board	Fully independent. Owns c.1% of issued share capital. Will use all fees, post tax, to buy shares
AIFM	Internally managed small scope UK registered AIFM. Portfolio Management delegated to Odyssean Capital
Discount control/realisation opportunity	Opportunity for shareholders to rollover or realise all of their investment at NAV less costs, every 7 th year post IPO (May 2018) 50% of profit from takeovers to be used to buy back shares if the average discount exceeds 5% for 60 days prior to exit
Gearing	No structural gearing envisaged. Ability to gear up to 10% for short term liquidity purposes. Net cash balances likely to be maintained to enable agile purchases of blocks of stock
Fees	Management fee lower of 1.0% of net assets/market capitalisation. Performance fee 10% of NAV TR outperformance vs (comparator index +1% p.a.) on a rolling three year basis with a high water mark. 50% of performance fees paid in shares/used to buy shares if at a discount
Comparator index	Numis Smaller Companies ex Investment Trusts plus AIM index ¹
Ticker	OIT
ISIN	GB00BFFK7H57

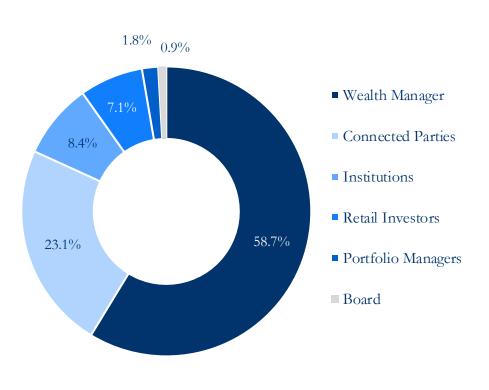
As at 31st December 2020

OIT shareholder base

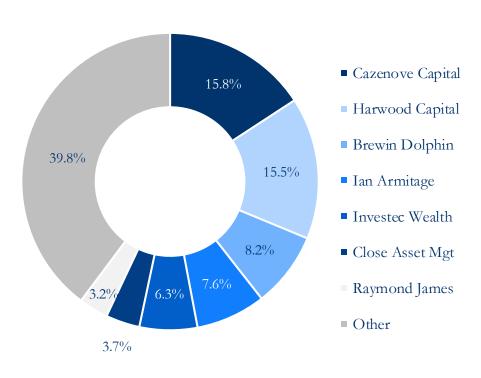
As at 30th November 2020¹



Shareholder base by investor type



Disclosable shareholders



Contact details



Portfolio Manager

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